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● Because of my professional career and, most recently, as a result of my further training as a business administrator, I have acquired the necessary skills to be able to represent your interests with professionalism and competence.

The volatile economy of recent years has meant that pension funds have come under increasing pressure. Lower prospective returns and higher life expectancy are decisive factors for the future of our pension fund. With my commitment, I want to ensure that all Novartis employees continue to have a financially sound pension

fund that pays attractive pensions. Social competence, willingness to compromise and a solution-oriented approach define my work ethic. I am convinced that I can represent your concerns and interests competently and I am therefore happy to stand for election to the Board of Trustees of the Novartis Pension Fund.

Caterina **Liberatore**

Coordinator Project Controlling

Site Development NTO | Engineering CH-ST